

From: Edward Pruitt
To: [Pruitt, Scott](#)
Subject: Fwd: Your talk to staff was perfect
Date: Thursday, July 05, 2018 8:37:04 PM

Begin forwarded message:

From: "Schwartz, Victor (SHB)" <VSCHWARTZ@shb.com>
Date: February 22, 2017 at 3:14:58 PM EST
To: (b) (6)
Subject: Your talk to staff was perfect

Dear Scott,

I am sorry you had to cancel our dinner, but I realize you are just overwhelmed with important issues at this juncture.

I want to let you know that I thought your remarks to EPA staff were perfect. They reflected the thoughts that I wrote you about last week. The more you establish yourself with the EPA bureaucracy as a warm, thoughtful human being who believes in the EPA, but simply wants to follow the law and its actual mission, the more outside hate groups will fade away. At least in my experience, people put what we know in person over what we might be told to them by outside parties.

I thought of simple way to explain one of your basic points. Some might want the EPA to print special dollar bills with the words "Help Prevent Air Pollution" on them. Such an effort might be an effective way to spread that message. But the EPA is not authorized by statute to print dollar bills; it can only accomplish its mission through ways in which it has been authorized by statute passed by Congress ☺

I hope we can have our dinner or meeting soon. Again, I realize your schedule is jammed.

Here are some additional quick thoughts that you may have already processed.

<!--[if !supportLists]-->• <!--[endif]-->Go to meet SES bureaucrats in their office. Listen, exchange thoughts, and just be yourself. You are a very engaging human being, let them see that. Talk a little bit about baseball when you think appropriate.

<!--[if !supportLists]-->• <!--[endif]-->If possible, do not have a picture of the President in your office.

<!--[if !supportLists]-->• <!--[endif]-->If possible find another alternative office that is closer to the bureaucracy other than the office of the Administrator, in many agencies the head person is on a separate floor in an isolated area. This is not good for building bridges with those who work at the Agency

<!--[if !supportLists]-->• <!--[endif]-->If you have meetings at the White House or in other important places, if possible always take a senior bureaucrat with you. They may not seem like they like it, but they do.

I would be pleased to meet in your office or wherever for whatever time. Your situation so reflects what I faced many years ago that I feel it a privilege to be at least a little help.

Lastly, I noticed that you shared with Kim Strassel that you would stop the EPA practice of "sue and settle." You and I have discussed this. Perhaps we should support legislation to block that practice anyway (it will be easier to pass now) to prevent it from ever coming back again. Your thoughts?

Your friends at all times, Victor

From: Scott Pruitt [mailto:(b) (6)]
Sent: Saturday, February 18, 2017 7:12 PM
To: Schwartz, Victor (SHB)
Subject: Re: Congratulations .Key next steps

Victor --- great to hear from you. I am back in DC this Monday night. Would love to connect next week. Let's coordinate.

Sent from my iPhone

On Feb 18, 2017, at 7:07 PM, Schwartz, Victor (SHB)
<VSCHWARTZ@shb.com> wrote:

Dear Scott ,
First congratulations on your Senate confirmation as Administrator of the EPA.
Scott this is important . You will face the same thing I faced while serving a President , significant hostility from the bureaucracy . I was ready to quit after two months at the Department of Commerce . But a senior beaurcrat ,Louis Santone saw some hope in me. He taught me things that are in no book. I ended up staying and being awarded the Secretary of Commerce's medal. It was really owed to Mr.Santone, which I said at the awards Ceremony .
I would like to assist you.I am out of the County right now , but can receive e mail. back in the office Tuesday . (b) (6) . Assistant Christy Reinhardt (b) (6) . Home unlisted number (b) (6)

(b) (6)

Hope you will take up this offer ☺, your friend , Victor

Sent from my Sprint Samsung Galaxy S® 6.

Mail Gate made the following annotations on Sat Feb 18 2017
18:07:04

CONFIDENTIALITY NOTICE: This e-mail message including attachments, if any, is intended for the person or entity to which it is addressed and may contain confidential and/or privileged material. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Thank you.

Mail Gate made the following annotations on Wed Feb 22 2017 14:14:58

CONFIDENTIALITY NOTICE: This e-mail message including attachments, if any, is intended for the person or entity to which it is addressed and may contain confidential and/or privileged material. Any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Thank you.